

**Town Of Okotoks**  
**2015 Approved Operating Budget**

(\$ Millions)

	2013	2014	2015
	Budget	Budget	Approved
	<u>Budget</u>		
<b>Where the Money Comes From</b>			
<b>2015 Budget - \$49.3M</b>			
Taxes and Franchise Fees	20.869	23.250	25.787
Sales and User Fees	12.279	13.058	13.742
Own Sources	5.019	5.294	5.781
Grants and Other Revenues	4.553	4.953	4.005
	<u>42.720</u>	<u>46.555</u>	<u>49.315</u>

**Where the Money Goes**

**2015 Budget - \$49.3M**

Parks, Recreation & Culture	8.668	9.477	10.294
Protective Services	6.682	7.091	7.630
Administration	5.823	6.800	7.964
Public Works & Transportation	6.314	6.844	5.970
Water & Sewer	5.951	5.702	5.752
Capital Support	2.176	2.875	2.983
Debt Principal Payments	2.772	2.846	2.977
Engineering & Planning	2.232	2.612	3.342
Waste Management	1.454	1.637	1.604
FCSS	0.648	0.671	0.799
	<u>42.720</u>	<u>46.555</u>	<u>49.315</u>

2014 Budget Excludes Flood Related Grants (Grants & Other Revenues; Protective Services)

**Town Of Okotoks**  
**2015 Approved Operating Budget**  
**For the Twelve Months Ending 31, December 2015**  
**Net Tax Support by Function Including Transfers**

	2013 Budget	2013 Actual	2014 Budget	2014 Projections	2015 Approved Budget
<b>NET TAX SUPPORT</b>					
GENERAL MUNICIPAL SERVICES	(\$17,540,816)	(\$17,299,681)	(\$19,608,988)	(\$19,295,075)	(\$21,861,436)
COUNCIL & LEGISLATIVE	778,982	754,555	864,968	839,311	944,409
CORPORATE STRATEGY	1,273,167	1,262,197	1,475,278	1,404,151	1,699,804
FINANCIAL SERVICES	824,623	770,798	863,603	829,921	914,340
INFORMATION TECHNOLOGY/GIS/MAPPING	926,762	883,630	1,075,580	1,063,228	1,224,227
ASSESSMENT SERVICES	3,372	40,207	73,426	39,696	140,841
HUMAN RESOURCE SERVICES	912,404	895,470	1,125,315	986,623	1,671,588
CORPORATE COMMUNICATIONS	331,613	308,331	344,866	306,954	451,483
POLICE SERVICES	2,383,595	2,306,137	2,664,662	2,671,158	3,174,717
FIRE & RESCUE SERVICES	2,486,285	2,308,783	2,558,709	2,518,914	2,749,933
DISASTER SERVICES	47,089	51,804	60,068	(64,958)	27,846
EMERGENCY MEDICAL SERVICES					
MUNICIPAL ENFORCEMENT	483,666	437,279	551,832	500,167	646,329
SAFETY CODES SERVICES	(33,959)	(33,959)	8,885	(2,083)	
COMMON SERVICES ADMINISTRATION	2,028	(1)	20,500	18,485	
COMMON SERVICES SHOP & YARDS		1		(10,026)	
COMMON SERVICES EQUIP POOL				15,168	
COMMON SERVICES ECO EFFICIENCY				(21,272)	
TRANSPORTATION SERVICES	2,743,214	2,960,882	2,833,411	2,933,380	3,019,843
FACILITIES MAINTENANCE	1,763	(4,300)	112,013	122,785	(36,000)
COMMUNITY ACCESS PROGRAM	60,948	45,947	44,075	56,727	84,732
STORM SEWER UTILITY	(7,834)	(31,859)		(8,031)	
WATER UTILITY	(724,557)	(606,461)	(677,464)	(712,800)	(856,177)
SANITARY SEWER UTILITY	(808,182)	(796,583)	(862,659)	(871,737)	(737,617)
RESOURCE RECOVERY - REFUSE	(59,747)	(153,573)	(69,552)	(133,013)	(90,806)
RESOURCE RECOVERY - RECYCLING	62,204	250,140	46,175	67,658	57,618
FAMILY & COMMUNITY SUPPORT SERVICES	138,704	103,017	166,342	132,378	199,977
CEMETERY	41,381	44,307	53,029	67,141	76,257
PLANNING SERVICES	588,466	527,792	667,024	509,203	645,198
ECONOMIC DEVELOPMENT	(34,420)	(53,650)	50,169	33,107	39,097
ENGINEERING	314,765	314,003	339,740	261,961	301,050
LAND	22,000	181,896	12,000	10,878	12,000
CLIENT SERVICES	382,474	371,353	449,826	437,446	460,253
AQUATICS	414,232	408,914	414,379	372,622	355,771
INDOOR RECREATION FACILITIES	1,297,436	1,119,696	1,418,933	1,311,850	1,437,726
COMMUNITY PROGRAMS	105,024	143,575	168,094	180,300	261,558
CULTURAL & HISTORICAL SERVICES	454,983	482,978	494,961	478,691	534,542
OPEN SPACES	2,128,335	1,982,904	2,260,800	2,239,575	2,450,897
<b>CHANGE IN OPERATING FUND BALANCE</b>	-	<b>(23,471)</b>	-	<b>(709,517)</b>	-
AMORTIZATION	7,495,378	7,568,692	8,069,520	8,069,250	8,042,912

**Town Of Okotoks**  
**2015 Approved Operating Budget**  
**Net Tax Support by Budget Centre**

	2013	2013	2014	2014	2015
	Budget	Actual	Budget	Projections	Approved Budget
<b>NET TAX SUPPORT</b>					
GENERAL MUNICIPAL SERVICES	(\$21,665,136)	(\$21,971,192)	(\$24,206,606)	(\$24,726,675)	(\$26,742,700)
COUNCIL & LEGISLATIVE	708,982	713,856	784,968	759,311	894,409
CORPORATE STRATEGY	1,135,217	1,068,000	1,393,544	1,263,246	1,600,019
FINANCIAL SERVICES	824,623	770,771	863,603	829,921	914,340
INFORMATION TECHNOLOGY/GIS/MAPPING	986,526	928,501	1,233,746	1,221,394	1,457,453
ASSESSMENT SERVICES	350,102	341,873	345,548	311,818	423,600
HUMAN RESOURCE SERVICES	914,604	897,670	1,123,115	928,623	1,669,388
CORPORATE COMMUNICATIONS	542,613	504,199	555,866	517,954	687,483
POLICE SERVICES	2,320,039	2,262,548	2,491,310	2,497,806	3,026,805
FIRE & RESCUE SERVICES	2,051,054	2,032,760	2,035,118	1,995,323	2,172,940
DISASTER SERVICES	44,547	48,992	57,528	(67,498)	25,798
MUNICIPAL ENFORCEMENT SERVICES	371,903	326,396	482,086	386,421	470,463
SAFETY CODES SERVICES	(397,097)	(352,490)	(275,460)	(286,428)	(295,714)
COMMON SERVICES	907,152	840,129	991,535	923,390	1,027,554
TRANSPORTATION SERVICES	2,032,171	2,249,171	2,200,264	2,300,233	2,316,291
FACILITIES MAINTENANCE	1,968,281	1,960,695	1,760,245	1,771,017	1,761,023
COMMUNITY ACCESS PROGRAM	60,948	45,947	44,075	56,727	84,732
STORM SEWER UTILITY	(406,825)	(430,850)	(576,706)	(584,737)	(535,393)
WATER UTILITY	(1,208,891)	(1,644,722)	(1,209,138)	(1,170,484)	(2,461,349)
SANITARY SEWER UTILITY	(1,706,821)	(1,951,381)	(2,142,873)	(2,151,951)	(1,556,247)
RESOURCE RECOVERY - REFUSE	(254,296)	(353,771)	(269,482)	(332,943)	(313,323)
RESOURCE RECOVERY - RECYCLING	(92,224)	87,632	(86,559)	(65,076)	(68,650)
FAMILY & COMMUNITY SUPPORT SERVICES	53,254	17,378	81,892	47,928	115,527
CEMETERY	19,396	25,090	30,590	44,702	45,892
PLANNING SERVICES	550,181	494,164	642,577	484,756	919,288
ECONOMIC DEVELOPMENT	(48,322)	(69,529)	38,532	21,470	63,756
ENGINEERING SERVICES	296,088	288,790	377,517	199,207	536,295
LAND	22,000	(1,273,793)	57,000	(1,096,601)	72,000
CLIENT SERVICES	382,474	370,840	449,186	436,806	459,613
AQUATICS	418,179	445,556	400,300	393,889	365,268
INDOOR RECREATION FACILITIES	1,455,986	1,143,737	1,913,088	1,633,528	2,032,373
COMMUNITY PROGRAMS	105,484	153,420	161,484	173,690	290,318
CULTURAL AND HISTORICAL SERVICES	427,316	442,379	441,011	406,741	455,283
OPEN SPACES	1,882,393	1,669,353	2,090,211	2,068,986	2,126,094
LIBRARY					
<b>EXCESS REVENUES OVER EXPENDITURES</b>	<b>(4,948,099)</b>	<b>(7,917,881)</b>	<b>(5,720,885)</b>	<b>(8,807,506)</b>	<b>(5,959,371)</b>
LONG TERM DEBT PAYMENT	2,772,368	2,768,183	2,845,654	2,845,654	2,976,689
APPROPRIATED FROM OPERATING SURPLUS					
TRANSFER TO/FROM RESERVES	(813,571)	428,278	(448,340)	527,154	(245,000)
TRANSFERS TO/FROM CAPITAL FUND	2,959,302	4,697,947	3,293,571	4,695,181	3,227,682
TRANSFERS TO/FROM OTHER FUNCTIONS	30,000		30,000	30,000	
<b>CHANGE IN OPERATING FUND BALANCE</b>	<b>-</b>	<b>(23,473)</b>	<b>-</b>	<b>(709,517)</b>	<b>-</b>
AMORTIZATION	7,495,378	7,568,692	8,069,520	8,069,250	8,042,912

**Town Of Okotoks**  
**2015 Approved Operating Budget**  
**Revenues & Expenditures by Budget Centre**

	2013	2013	2014	2014	2015
	Budget	Actual	Budget	Projections	Approved Budget
<b>REVENUES</b>					
GENERAL MUNICIPAL SERVICES	(\$21,714,975)	(\$22,020,752)	(\$24,250,000)	(\$24,770,069)	(\$26,779,346)
COUNCIL & LEGISLATIVE		(4,000)			
CORPORATE STRATEGY	(80,000)	(97,180)			
FINANCIAL SERVICES	(69,000)	(80,591)	(144,400)	(88,400)	(97,400)
INFORMATION TECHNOLOGY/GIS/MAPPING	(102,600)	(101,560)	(102,400)	(101,530)	(56,400)
ASSESSMENT SERVICES			(50,000)	(53,375)	(50,000)
HUMAN RESOURCE SERVICES	(46,000)	(61,564)	(46,000)	(122,745)	(64,000)
CORPORATE COMMUNICATIONS	(13,000)	(12,533)	(113,000)	(115,600)	(13,000)
POLICE SERVICES	(820,154)	(826,296)	(905,538)	(870,538)	(819,600)
FIRE AND RESCUE SERVICES	(604,300)	(646,618)	(637,700)	(656,197)	(629,650)
DISASTER SERVICES		(1,951,896)	(6,169,470)	(4,343,308)	
MUNICIPAL ENFORCEMENT SERVICES	(470,000)	(477,255)	(480,000)	(480,000)	(485,000)
SAFETY CODES SERVICES	(960,000)	(965,691)	(865,000)	(892,000)	(995,000)
COMMON SERVICES	(33,495)	(34,891)	(33,495)	(97,822)	(61,847)
TRANSPORTATION SERVICES	(1,125,277)	(784,437)	(1,567,445)	(1,593,476)	(442,581)
FACILITIES MAINTENANCE	(131,386)	(153,708)	(176,663)	(176,663)	(219,812)
STORM SEWER UTILITY	(509,644)	(510,700)	(678,566)	(678,566)	(721,420)
WATER UTILITY	(4,701,274)	(4,283,743)	(4,632,969)	(4,929,109)	(5,047,161)
SANITARY SEWER UTILITY	(4,062,274)	(4,058,996)	(4,319,602)	(4,330,908)	(4,536,739)
RESOURCE RECOVERY - REFUSE	(877,092)	(852,137)	(875,606)	(876,443)	(904,571)
RESOURCE RECOVERY - RECYCLING	(923,328)	(841,387)	(1,117,688)	(1,060,026)	(1,081,727)
FAMILY & COMMUNITY SUPPORT SERVICES	(534,117)	(543,533)	(544,668)	(563,531)	(598,880)
CEMETERY	(97,331)	(79,221)	(84,068)	(81,551)	(94,768)
PLANNING SERVICES	(192,500)	(426,337)	(264,500)	(260,141)	(295,500)
ECONOMIC DEVELOPMENT	(515,170)	(518,569)	(547,732)	(542,672)	(595,502)
ENGINEERING SERVICES	(141,800)	(117,415)	(95,000)	(178,331)	(160,800)
LAND		(1,776,656)		(1,499,622)	
CLIENT SERVICES	(149,885)	(146,060)	(139,800)	(136,765)	(271,900)
AQUATICS	(837,830)	(891,006)	(867,150)	(894,500)	(907,039)
INDOOR RECREATION FACILITIES	(1,857,499)	(1,915,876)	(1,884,789)	(1,950,423)	(2,165,725)
COMMUNITY PROGRAMS	(844,679)	(712,357)	(864,439)	(758,433)	(935,118)
CULTURAL & HISTORICAL SERVICES	(117,100)	(126,267)	(114,550)	(123,231)	(119,300)
OPEN SPACES	(189,577)	(175,159)	(150,677)	(156,788)	(165,600)
	<b>(42,721,287)</b>	<b>(46,194,391)</b>	<b>(52,722,915)</b>	<b>(53,382,763)</b>	<b>(49,315,386)</b>
<b>EXPENDITURES</b>					
GENERAL MUNICIPAL SERVICES	49,839	49,560	43,394	43,394	36,646
COUNCIL & LEGISLATIVE	708,982	717,856	784,968	759,311	894,409
CORPORATE STRATEGY	1,215,217	1,165,179	1,393,544	1,263,246	1,600,019
FINANCIAL SERVICES	893,623	851,362	1,008,003	918,321	1,011,740
INFORMATION TECHNOLOGY	1,089,126	1,030,061	1,336,146	1,322,924	1,513,853
ASSESSMENT SERVICES	350,102	341,873	395,548	365,193	473,600
HUMAN RESOURCE SERVICES	960,604	959,234	1,169,115	1,051,368	1,733,388
CORPORATE COMMUNICATIONS	555,613	516,732	668,866	633,554	700,483
POLICE SERVICES	3,140,193	3,088,844	3,396,848	3,368,344	3,846,405
FIRE & RESCUE SERVICES	2,655,354	2,679,378	2,672,818	2,651,520	2,802,590
DISASTER SERVICES	44,547	2,000,888	6,226,998	4,275,810	25,798
MUNICIPAL ENFORCEMENT SERVICES	841,903	803,651	962,086	866,421	955,463
SAFETY CODES SERVICES	562,903	613,201	589,540	605,572	699,286
COMMON SERVICES	940,647	875,019	1,025,030	1,021,212	1,089,401
TRANSPORTATION SERVICES	3,157,448	3,033,608	3,767,709	3,893,709	2,758,872
BUILDING MAINTENANCE	2,099,667	2,114,403	1,936,908	1,947,680	1,980,835
COMMUNITY ACCESS PROGRAM	60,948	45,947	44,075	56,727	84,732
STORM SEWER UTILITY	102,819	79,850	101,860	93,829	186,027
WATER UTILITY	3,492,383	2,639,021	3,423,831	3,758,625	2,585,812
SANITARY SEWER UTILITY	2,355,453	2,107,615	2,176,729	2,178,957	2,980,492
RESOURCE RECOVERY - REFUSE	622,796	498,366	606,124	543,500	591,248
RESOURCE RECOVERY - RECYCLING	831,104	929,019	1,031,129	994,950	1,013,077
FAMILY & COMMUNITY SUPPORT SERVICES	587,371	560,911	626,560	611,459	714,407
CEMETERY	116,727	104,311	114,658	126,253	140,660
PLANNING SERVICES	742,681	920,501	907,077	744,897	1,214,788

**Town Of Okotoks**  
**2015 Approved Operating Budget**  
**Revenues & Expenditures by Budget Centre**

	2013	2013	2014	2014	2015
	Budget	Actual	Budget	Projections	Approved Budget
ECONOMIC DEVELOPMENT	466,848	449,040	586,264	564,142	659,258
ENGINEERING SERVICES	437,888	406,205	472,517	377,538	697,095
LAND	22,000	502,863	57,000	403,021	72,000
CLIENT SERVICES	532,359	516,900	588,986	573,571	731,513
AQUATICS	1,256,009	1,336,563	1,267,450	1,288,389	1,272,307
INDOOR RECREATION FACILITIES	3,313,485	3,059,614	3,797,877	3,583,951	4,198,098
COMMUNITY PROGRAMS	950,163	865,777	1,025,923	932,123	1,225,436
CULTURAL & HISTORICAL SERVICES	544,416	568,646	555,561	529,972	574,583
OPEN SPACES	2,071,970	1,844,512	2,240,888	2,225,774	2,291,694
	<b>37,773,188</b>	<b>38,276,510</b>	<b>47,002,030</b>	<b>44,575,257</b>	<b>43,356,015</b>
<b>EXCESS REVENUES OVER EXPENDITURES</b>	<b>(4,948,099)</b>	<b>(7,917,881)</b>	<b>(5,720,885)</b>	<b>(8,807,506)</b>	<b>(5,959,371)</b>
LONG TERM DEBT PAYMENT	2,772,368	2,768,183	2,845,654	2,845,654	2,976,689
TRANSFER TO/(FROM )RESERVES	(813,571)	428,278	(448,340)	527,154	(245,000)
TRANSFERS TO/(FROM) CAPITAL FUND	2,959,302	4,697,947	3,293,571	4,695,181	3,227,682
TRANSFERS TO/(FROM) OTHER FUNCTIONS	30,000		30,000	30,000	
<b>CHANGE IN OPERATING FUND BALANCE</b>	<b>-</b>	<b>(23,473)</b>	<b>-</b>	<b>(709,517)</b>	<b>-</b>
AMORTIZATION	7,495,378	7,568,692	8,069,520	8,069,250	8,042,912

**Town Of Okotoks**  
**2015 Apprpved Operating Budget**  
**Revenues & Expenditures by Object**

	2013 Budget	2013 Actual	2014 Budget	2014 Projections	2015 Approved Budget
<b>REVENUES</b>					
TAXES, GRANT IN PLACE OF TAXES, FRONTAGE	(20,868,889)	(20,972,935)	(23,250,000)	(23,440,014)	(25,787,114)
SALES TO GOVERNMENTS	(19,061)	(13,121)	(15,223)	(15,223)	(22,058)
SALES & USER FEES	(12,259,697)	(13,700,841)	(13,042,940)	(14,560,729)	(13,719,703)
REVENUE FROM OWN SOURCES	(5,018,791)	(5,409,796)	(5,293,654)	(6,014,837)	(5,781,342)
OTHER REVENUES	(560,250)	(491,477)	(403,035)	(739,614)	(582,550)
TRANSFERS FROM OTHER GOVERNMENT	(3,994,599)	(5,606,219)	(10,718,063)	(8,612,346)	(3,422,619)
	<b>(42,721,287)</b>	<b>(46,194,389)</b>	<b>(52,722,915)</b>	<b>(53,382,763)</b>	<b>(49,315,386)</b>
<b>EXPENDITURES</b>					
SALARIES, WAGES & BENEFITS	15,846,355	15,507,051	17,355,145	16,535,302	19,671,078
CONTRACTED & GENERAL SERVICES	12,160,751	12,886,637	18,773,052	17,022,330	13,775,294
PURCHASES FROM GOVERNMENTS	2,973,224	2,991,434	3,271,588	3,317,412	3,674,300
MATERIALS, SUPPLIES & UTILITIES	4,837,793	5,232,997	5,687,027	5,999,481	4,450,212
OTHER EXPENDITURES	540,350	265,601	645,500	425,692	642,000
FINANCING CHARGES	1,414,715	1,392,793	1,269,718	1,275,040	1,143,131
	<b>37,773,188</b>	<b>38,276,513</b>	<b>47,002,030</b>	<b>44,575,257</b>	<b>43,356,015</b>
<b>EXCESS REVENUES OVER EXPENDITURES</b>	<b>(4,948,099)</b>	<b>(7,917,876)</b>	<b>(5,720,885)</b>	<b>(8,807,506)</b>	<b>(5,959,371)</b>
LONG TERM DEBT PAYMENT	2,772,368	2,768,183	2,845,654	2,845,654	2,976,689
TRANSFER TO/FROM RESERVES	(813,571)	428,278	(448,340)	527,154	(245,000)
TRANSFERS TO/FROM CAPITAL FUND	2,959,302	4,697,947	3,293,571	4,695,181	3,227,682
TRANSFERS TO/FROM OTHER FUNCTIONS	30,000		30,000	30,000	
<b>CHANGE IN OPERATING FUND BALANCE</b>	<b>-</b>	<b>(23,468)</b>	<b>-</b>	<b>(709,517)</b>	<b>-</b>
AMORTIZATION	7,495,378	7,568,692	8,069,520	8,069,250	8,042,912

**Town Of Okotoks**  
**2015 Apprved Operating Budget**  
**Revenues & Expenditures by Object**

	2013 Budget	2013 Actual	2014 Budget	2014 Projections	2015 Approved Budget
<b>REVENUES</b>					
PROPERTY TAXES (NET OF REQUIICTIONS)	(\$19,860,205)	(\$19,942,675)	(\$22,137,400)	(\$22,267,002)	(\$24,571,730)
FRONTAGE TAXES	(2,784)	(2,748)		(2,748)	(2,784)
BUSINESS TAXES	(10,500)	(10,738)	(12,600)	(13,152)	(12,600)
FRANCHISE TAXES	(995,400)	(1,016,774)	(1,100,000)	(1,157,112)	(1,200,000)
TAXES, GRANT IN PLACE OF TAXES, FRONTAGE	(20,868,889)	(20,972,935)	(23,250,000)	(23,440,014)	(25,787,114)
SALES TO GOVERNMENTS	(19,061)	(13,121)	(15,223)	(15,223)	(22,058)
SALE OF GOODS & SERVICES	(10,981,236)	(12,526,290)	(11,693,060)	(13,368,003)	(12,394,154)
REGISTRATIONS	(1,153,311)	(1,080,866)	(1,239,350)	(1,107,230)	(1,224,700)
ADMISSIONS	(125,150)	(93,685)	(110,530)	(85,496)	(100,849)
SALES & USER FEES	(12,259,697)	(13,700,841)	(13,042,940)	(14,560,729)	(13,719,703)
PENALTIES & SERVICES CHARGES	(523,980)	(487,630)	(533,812)	(507,235)	(513,537)
LICENSES, PERMITS, FEES	(1,556,450)	(1,618,110)	(1,542,630)	(1,761,161)	(1,795,570)
FINES	(610,000)	(593,430)	(610,000)	(565,000)	(610,000)
INVESTMENT INCOME	(334,500)	(454,767)	(434,500)	(416,542)	(454,616)
RENTALS	(1,738,421)	(1,875,193)	(1,893,301)	(2,034,715)	(2,046,691)
SUNDRY ITEMS	(255,440)	(380,666)	(279,411)	(730,184)	(360,728)
REVENUE FROM OWN SOURCES	(5,018,791)	(5,409,796)	(5,293,654)	(6,014,837)	(5,781,342)
INSURANCE PROCEEDS	(5,000)	(4,491)	(5,000)	(6,495)	(5,000)
DONATIONS	(131,150)	(150,768)	(143,575)	(176,649)	(152,550)
DEVELOPERS LEVIES AND CONTRIBUTIONS	(424,100)	(336,218)	(254,460)	(556,470)	(425,000)
OTHER REVENUES	(560,250)	(491,477)	(403,035)	(739,614)	(582,550)
FEDERAL TRANSFERS	(612,448)	(761,476)	(680,150)	(674,725)	(14,250)
PROVINCIAL TRANSFERS	(1,936,261)	(3,436,691)	(8,550,438)	(6,508,541)	(1,537,335)
LOCAL GOV'T TRANSFERS	(1,396,216)	(1,361,837)	(1,463,275)	(1,406,793)	(1,803,000)
OTHER ORG. TRANSFERS	(49,674)	(46,215)	(24,200)	(22,287)	(68,034)
TRANSFERS FROM OTHER GOVERNMENT	(3,994,599)	(5,606,219)	(10,718,063)	(8,612,346)	(3,422,619)
	<b>(42,721,287)</b>	<b>(46,194,389)</b>	<b>(52,722,915)</b>	<b>(53,382,763)</b>	<b>(49,315,386)</b>
<b>EXPENDITURES</b>					
SALARIES	11,193,272	10,641,505	11,986,775	11,321,515	13,640,966
CASUAL	1,583,950	1,859,189	1,928,951	1,836,096	1,799,633
OVERTIME	93,614	285,561	92,981	177,129	98,542
ALLOWANCES/OTHER	59,454	45,504	76,414	56,387	85,244
BENEFITS	2,701,665	2,459,477	2,991,647	2,884,175	3,479,693
COMPENSATION INCENTIVES	214,400	215,815	278,377	260,000	567,000
SALARIES, WAGES & BENEFITS	15,846,355	15,507,051	17,355,145	16,535,302	19,671,078
TRAVEL	106,580	65,165	108,615	77,916	115,530
TRAINING	198,465	164,898	207,550	197,458	261,968
MEMBERSHIP/CONFERENCE	84,440	90,101	104,030	92,558	103,970
FREIGHT	28,865	16,418	28,390	23,349	43,765
POSTAGE	57,620	62,376	71,170	64,027	63,650
TELEPHONE	79,872	87,448	95,384	108,228	114,080
BUSING	12,900	7,926	13,900	8,205	11,500
CELLULAR PHONES	46,812	44,308	53,580	49,198	59,420
ADVERTISING	183,780	205,121	187,625	195,732	226,240
CORPORATE PUBLICATION	64,100	74,249	46,000	65,000	54,400
SUBSCRIPTIONS/PUBLICATIONS	11,295	7,030	11,395	8,898	11,450
PUBLIC RELATIONS	193,975	187,208	213,970	202,014	168,266
PROFESSIONAL FEES	662,750	793,946	908,000	640,139	818,900
CONTRACTS-JANITORIAL	76,788	71,041	87,648	55,153	46,284
CONTRACTS-BUILDING MAINTENANCE	67,500	80,477	63,050	97,938	64,658
CONTRACTS-MACHINE MAINTENANCE	120,750	139,488	130,950	151,474	139,421
REPAIRS-GENERAL	11,000	5,895	15,000	14,494	13,500
CONTRACTS-COMPUTERS/SOFTWARE	133,000	137,238	144,500	139,472	145,000
CONTRACTS-SLUDGE HAUL	12,000	6,201	12,000	12,000	16,000
CONTRACTS-OTHER SERVICES	8,295,713	9,744,190	14,531,238	12,569,449	10,209,522
RENTALS-BUILDINGS	73,900	68,190	72,600	73,164	78,300
RENTALS-EQUIPMENT	126,975	99,351	110,925	198,885	114,730
TAXES LEVIED AGAINST OWN PROPERTY	12,600	13,866	12,900	14,199	12,900
INSURANCE	459,071	397,006	502,632	547,380	581,840
WATER LICENSE ACQUISTION	1,040,000	317,500	1,040,000	1,416,000	300,000

**Town Of Okotoks**  
**2015 Apprved Operating Budget**  
**Revenues & Expenditures by Object**

	2013 Budget	2013 Actual	2014 Budget	2014 Projections	2015 Approved Budget
CONTRACTED & GENERAL SERVICES	12,160,751	12,886,637	18,773,052	17,022,330	13,775,294
PURCHASES-FEDERAL	2,541,500	2,534,374	2,824,000	2,824,000	3,178,000
PURCHASES-PROVINCIAL	32,200	33,960	37,300	43,124	43,300
PURCHASES-LOCAL GOVERNMENT	399,524	423,100	410,288	450,288	453,000
PURCHASES FROM GOVERNMENTS	2,973,224	2,991,434	3,271,588	3,317,412	3,674,300
SUPPLIES-STATIONARY	111,740	108,044	112,076	114,034	117,401
SUPPLIES-CLOTHING	52,600	48,615	52,600	60,243	53,700
SUPPLIES-JANITORIAL	48,475	55,829	52,700	63,202	77,539
SUPPLIES-MEALS/FOOD/COFFEE	37,000	40,752	38,150	434,500	43,300
SUPPLIES-FIRST AID	9,820	7,638	11,800	10,867	12,450
SUPPLIES-SAFETY CODE	100		250	902	250
SUPPLIES-GOODS FOR RESALE	46,367	550,175	45,400	392,905	43,017
SUPPLIES-OTHER GENERAL	74,320	58,422	1,493,840	872,112	142,257
SUPPLIES-FUEL/OIL	199,222	224,763	202,422	198,922	263,438
SUPPLIES-PARTS	413,130	435,653	420,577	464,800	431,092
SUPPLIES-EQUIP/FURN/TOOLS	429,249	424,976	428,790	621,767	438,730
SUPPLIES-FILTERS/PARTS	8,500	9,439	9,207	9,092	8,633
SUPPLIES-OTHER	2,000	415	2,000	1,000	14,000
SUPPLIES-CHEMICALS	33,100	50,589	41,000	39,811	41,050
SUPPLIES-GROUND MATERIALS	80,500	37,579	40,369	39,749	39,144
SUPPLIES-SAND/GRAVEL	15,000	11,563	15,000	15,000	15,000
SUPPLIES-SIDEWALK MATERIALS	80,600	73,683	83,100	88,600	93,100
SUPPLIES-HARDWARE	122,443	98,897	126,153	130,546	142,276
SUPPLIES-OTHER CONSTRUCTION	144,100	28,920	76,700	94,252	34,200
UTILITIES-WATER	63,207	59,051	56,689	45,386	55,863
UTILITIES-SEWER	47,253	59,768	49,146	37,055	50,335
UTILITIES-NATURAL GAS	571,128	524,678	345,263	333,545	331,130
UTILITIES-ELECTRIC	2,239,146	2,314,540	1,971,508	1,927,459	1,995,294
UTILITIES-REFUSE	8,793	9,008	12,287	3,732	7,013
MATERIALS, SUPPLIES & UTILITIES	4,837,793	5,232,997	5,687,027	5,999,481	4,450,212
CONTRIBUTION TO ALLOWANCES		193			
BAD DEBTS	100	4,367		(304)	500
GRANTS TO ORGANIZATIONS/INDIVIDUALS	514,750	243,823	625,500	404,105	621,500
SUNDRY EXPENSES	25,500	17,218	20,000	21,891	20,000
OTHER EXPENDITURES	540,350	265,601	645,500	425,692	642,000
BANK/FINANCIAL CHARGES	51,530	59,356	54,700	60,022	59,150
DEBT RETIREMENT-INTEREST	1,363,185	1,333,437	1,215,018	1,215,018	1,083,981
FINANCING CHARGES	1,414,715	1,392,793	1,269,718	1,275,040	1,143,131
	<b>37,773,188</b>	<b>38,276,513</b>	<b>47,002,030</b>	<b>44,575,257</b>	<b>43,356,015</b>
<b>EXCESS REVENUES OVER EXPENDITURES</b>	<b>(4,948,099)</b>	<b>(7,917,876)</b>	<b>(5,720,885)</b>	<b>(8,807,506)</b>	<b>(5,959,371)</b>
LONG TERM DEBT PAYMENT	2,772,368	2,768,183	2,845,654	2,845,654	2,976,689
TRANSFER TO/FROM RESERVES	(813,571)	428,278	(448,340)	527,154	(245,000)
TRANSFERS TO/FROM CAPITAL FUND	2,959,302	4,697,947	3,293,571	4,695,181	3,227,682
TRANSFERS TO/FROM OTHER FUNCTIONS	30,000		30,000	30,000	
<b>CHANGE IN OPERATING FUND BALANCE</b>	<b>-</b>	<b>(23,468)</b>	<b>-</b>	<b>(709,517)</b>	<b>-</b>
AMORTIZATION	7,495,378	7,568,692	8,069,520	8,069,250	8,042,912