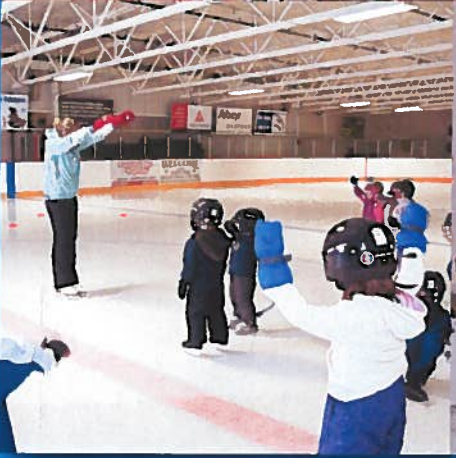


Town of Okotoks 2013 Budget



Town Of Okotoks
2013 Approved Operating Budget
For the Twelve Months Ending 31, December 2013
Net Tax Rate Support by Business Centre

	2011	2012	2013
	Budget	Budget	Budget
NET TAX SUPPORT			
GENERAL MUNICIPAL	(\$14,892,505)	(\$16,065,226)	(\$17,540,816)
COUNCIL & LEGISLATIVE	718,730	699,645	773,258
CORPORATE STRATEGY	1,061,124	1,238,663	1,264,225
FINANCIAL SERVICES	794,156	811,037	811,916
INFORMATION TECHNOLOGY/GIS/MAPPING	911,968	910,258	917,293
ASSESSMENT SERVICES	2,569	2,378	
HUMAN RESOURCE SERVICES	734,080	806,067	1,105,003
COMMUNICATIONS	279,688	298,834	329,267
POLICE SERVICES	1,620,873	2,058,610	2,379,125
FIRE & RESCUE SERVICES	1,910,384	2,079,914	2,454,183
DISASTER SERVICES	48,506	49,711	47,089
MUNICIPAL ENFORCEMENT	333,900	376,040	470,906
SAFETY CODES SERVICES	(125,141)	(47,847)	(36,965)
COMMON SERVICES ADMINISTRATION	2,890	4,400	
COMMON SERVICES SHOP & YARDS			
COMMON SERVICES EQUIP POOL		(5,000)	
COMMON SERVICES ECO EFFICIENCY			
COMMON SERVICES GIS			
TRANSPORTATION SERVICES	2,123,581	2,526,112	2,734,914
BUILDING MAINTENANCE	1,382	(30,000)	
COMMUNITY ACCESS PROGRAM	55,000	64,200	60,948
STORM SEWER	438		
WATER UTILITY	(499,048)	(739,274)	(776,807)
SANITARY SEWER UTILITY	(499,871)	(623,537)	(770,758)
RESOURCE RECOVERY - REFUSE	(16,999)	(49,958)	(63,071)
RESOURCE RECOVERY - RECYCLING	11,234	12,415	63,070
FAMILY & COMMUNITY SUPPORT SERVICES	121,145	137,554	135,554
CEMETERY	61,878	63,878	41,381
PLANNING SERVICES	466,012	573,629	580,307
LONG RANGE PLANNING	(382)	(22,365)	(37,142)
ENGINEERING	304,753	314,967	310,703
LAND	22,000	22,000	22,000
RECREATION CLIENT SERVICES	455,002	393,313	376,401
AQUATICS	514,657	432,754	405,425
INDOOR FACILITIES	1,166,602	1,274,710	1,282,190
COMMUNITY PROGRAMS	112,307	85,780	91,986
CULTURAL & HISTORICAL SERVICES	422,512	438,629	451,437
OPEN SPACES	1,776,575	1,907,709	2,116,978
CHANGE IN OPERATING FUND BALANCE			
	0	0	0
AMORTIZATION	6,136,705	7,165,054	7,124,823

Town Of Okotoks
2013 Approved Operating Budget
Revenues & Expenditures by Budget Centre

	2011	2012	2013
	Budget	Budget	Budget
REVENUES			
GENERAL MUNICIPAL	(\$19,066,735)	(\$20,436,956)	(\$21,714,975)
CORPORATE STRATEGY	(60,000)		(80,000)
FINANCIAL SERVICES	(57,000)	(57,000)	(69,000)
INFORMATION TECHNOLOGY	(28,700)	(27,900)	(102,600)
HUMAN RESOURCE SERVICES	(66,000)	(136,000)	(46,000)
CORPORATE COMMUNICATIONS	(13,000)	(88,000)	(13,000)
POLICE SERVICES	(739,814)	(758,734)	(820,154)
FIRE SERVICES	(714,717)	(806,736)	(604,300)
MUNICIPAL ENFORCEMENT SERVICES	(438,285)	(435,000)	(470,000)
SAFETY CODES SERVICES	(1,005,000)	(935,000)	(960,000)
COMMON SERVICES	(141,163)	(62,050)	(33,495)
TRANSPORTATION SERVICES	(396,293)	(985,914)	(591,229)
BUILDING MAINTENANCE	(143,425)	(110,959)	(131,386)
COMMUNITY ACCESS PROGRAM		(33,000)	
STORM SEWER	(194,612)	(358,603)	(501,810)
WATER UTILITY	(3,750,260)	(4,185,293)	(4,703,524)
SANITARY SEWER UTILITY	(3,474,258)	(3,711,103)	(4,024,850)
RESOURCE RECOVERY - REFUSE	(763,734)	(920,857)	(876,224)
RESOURCE RECOVERY - RECYCLING	(753,097)	(842,921)	(917,204)
FAMILY & COMMUNITY SUPPORT SERVICES	(535,362)	(530,752)	(534,117)
CEMETERY	(58,900)	(68,271)	(97,331)
PLANNING SERVICES	(272,450)	(295,950)	(162,500)
ECONOMIC DEVELOPMENT	(448,845)	(489,135)	(515,170)
ENGINEERING SERVICES	(148,000)	(156,800)	(141,800)
RECREATION CLIENT SERVICES	(58,250)	(127,655)	(149,885)
AQUATICS	(619,480)	(779,158)	(837,830)
INDOOR FACILITIES	(1,675,343)	(1,621,759)	(1,940,999)
COMMUNITY PROGRAMS	(753,935)	(817,045)	(844,679)
CULTURAL & HISTORICAL SERVICES	(124,566)	(63,200)	(117,100)
OPEN SPACES	(100,650)	(165,317)	(189,577)
	(36,601,874)	(40,007,068)	(42,190,739)

EXPENDITURES			
GENERAL MUNICIPAL	61,872	55,994	49,839
COUNCIL & LEGISLATIVE	638,730	619,645	703,258
CORPORATE STRATEGY	1,101,704	1,087,381	1,206,275
FINANCIAL SERVICES	851,156	868,037	880,916
INFORMATION TECHNOLOGY	1,023,101	1,008,591	1,054,657
ASSESSMENT SERVICES	340,125	338,986	346,730
HUMAN RESOURCE SERVICES	802,280	944,267	1,153,203
CORPORATE COMMUNICATIONS	473,688	567,834	553,267
POLICE SERVICES	2,600,563	2,827,582	3,135,723
FIRE SERVICES	2,214,519	2,560,593	2,623,252
DISASTER & RESCUE SERVICES	46,016	50,338	44,547
MUNICIPAL ENFORCEMENT SERVICES	702,505	725,925	829,143
SAFETY CODES SERVICES	524,800	533,900	559,897
COMMON SERVICES	864,459	929,802	938,619
TRANSPORTATION SERVICES	1,992,022	2,901,414	2,615,100

Town Of Okotoks
2013 Approved Operating Budget
Revenues & Expenditures by Budget Centre

	2011	2012	2013
	Budget	Budget	Budget
BUILDING MAINTENANCE	1,810,619	2,256,090	2,097,904
COMMUNITY ACCESS PROGRAM	88,750	158,200	60,948
STORM SEWER	168,863	132,029	102,819
WATER UTILITY	2,179,053	2,368,263	3,442,383
SANITARY SEWER UTILITY	1,863,052	2,079,521	2,260,453
RESOURCE RECOVERY - REFUSE	599,083	603,637	618,604
RESOURCE RECOVERY - RECYCLING	681,738	788,920	825,846
FAMILY & COMMUNITY SUPPORT SERVICES	554,307	572,407	584,221
CEMETERY	104,044	112,044	116,727
PLANNING SERVICES	773,621	830,740	704,522
ECONOMIC DEVELOPMENT	433,647	452,673	464,126
ENGINEERING SERVICES	421,414	437,073	433,826
LAND	22,000	22,000	22,000
RECREATION CLIENT SERVICES	513,252	520,968	526,286
AQUATICS	1,087,668	1,231,021	1,247,202
INDOOR FACILITIES	2,798,876	2,683,736	3,438,739
PROGRAMS	856,717	892,479	937,125
CULTURAL & HISTORICAL SERVICES	494,002	438,447	540,870
OPEN SPACES	1,982,402	1,891,103	2,060,613
	31,670,648	34,491,640	37,179,640
EXCESS REVENUES OVER EXPENDITURES	(4,931,226)	(5,515,428)	(5,011,099)
LONG TERM DEBT PAYMENT	2,416,166	2,498,246	2,772,368
TRANSFER TO/FROM RESERVES	(191,496)	(180,262)	(788,571)
TRANSFERS TO/FROM CAPITAL FUND	2,676,556	3,167,444	2,997,302
TRANSFERS TO/FROM OTHER FUNCTIONS	30,000	30,000	30,000
CHANGE IN OPERATING FUND BALANCE	0	0	0
AMORTIZATION	6,136,705	7,165,054	7,124,823

Town Of Okotoks
2013 Approved Operating Budget
Revenues & Expenditures by Detail Object

	2011 Budget	2012 Budget	2013 Budget
REVENUES			
PROPERTY TAXES (NET OF REQUIIITIONS)	(\$17,651,335)	(\$18,732,133)	(\$19,860,205)
FRONTAGE TAXES	(5,568)	(5,568)	(2,784)
BUSINESS TAXES		(10,000)	(10,500)
FRANCHISE TAXES	(867,000)	(887,000)	(995,400)
TAXES, GRANT IN PLACE OF TAXES, FRONTAGE	(18,523,903)	(19,634,701)	(20,868,889)
SALES TO GOVERNMENTS	(13,509)	(18,419)	(19,061)
SALE OF GOODS & SERVICES	(9,229,212)	(10,099,604)	(10,981,236)
REGISTRATIONS	(992,835)	(1,051,935)	(1,153,311)
ADMISSIONS	(85,450)	(106,200)	(125,150)
SALES & USER FEES	(10,307,497)	(11,257,739)	(12,259,697)
PENALTIES & SERVICES CHARGES	(483,028)	(530,928)	(523,980)
LICENSES, PERMITS, FEES	(1,574,250)	(1,546,375)	(1,556,450)
FINES	(525,000)	(530,000)	(610,000)
INVESTMENT INCOME	(161,800)	(236,000)	(334,500)
RENTALS	(1,607,440)	(1,673,831)	(1,738,421)
SUNDRY ITEMS	(466,950)	(331,350)	(255,440)
REVENUE FROM OWN SOURCES	(4,818,468)	(4,848,484)	(5,018,791)
INSURANCE PROCEEDS		(5,097)	(5,000)
DONATIONS	(17,650)	(97,100)	(131,150)
DEVELOPERS LEVIES AND CONTRIBUTIONS	(250,000)	(375,000)	(424,100)
OTHER REVENUES	(267,650)	(477,197)	(560,250)
FEDERAL TRANSFERS	(28,500)	(3,000)	(100,650)
PROVINCIAL TRANSFERS	(1,600,152)	(2,412,932)	(1,917,511)
LOCAL GOV'T TRANSFERS	(921,570)	(1,326,646)	(1,396,216)
OTHER ORG. TRANSFERS	(120,625)	(27,950)	(49,674)
TRANSFERS FROM OTHER GOVERNMENT	(2,670,847)	(3,770,528)	(3,464,051)
	(36,601,874)	(40,007,068)	(42,190,739)
EXPENDITURES			
SALARIES	10,080,232	10,430,005	11,009,169
CASUAL	1,645,299	1,655,022	1,569,966
OVERTIME	79,146	59,406	89,614
ALLOWANCES/OTHER	54,086	69,433	59,454
BENEFITS	2,402,277	2,477,229	2,701,665
COMPENSATION INCENTIVES	201,200	202,600	416,487
SALARIES, WAGES & BENEFITS	14,462,240	14,893,695	15,846,355
TRAVEL	103,510	103,140	106,580
TRAINING	195,875	190,825	198,465
MEMBERSHIP/CONFERENCE	72,830	88,675	84,440
FREIGHT	28,385	29,015	28,865
POSTAGE	46,460	54,180	57,620
TELEPHONE	88,648	86,758	79,872
BUSING	9,500	12,400	12,900
CELLULAR PHONES	39,952	41,244	46,812
ADVERTISING	162,514	189,714	183,780
CORPORATE PUBLICATION	72,000	66,600	64,100
SUBSCRIPTIONS/PUBLICATIONS	10,410	11,195	11,295
PUBLIC RELATIONS	167,175	161,505	193,975
PROFESSIONAL FEES	555,540	737,207	632,750
CONTRACTS-JANITORIAL	66,908	65,084	76,788
CONTRACTS-BUILDING MAINTENANCE	35,600	47,540	67,500
CONTRACTS-MACHINE MAINTENANCE	114,000	103,300	120,750
REPAIRS-GENERAL	7,916	9,000	11,000
CONTRACTS-COMPUTERS/SOFTWARE	119,500	123,000	133,000
CONTRACTS-SLUDGE HAUL	12,000	12,000	12,000
CONTRACTS-OTHER SERVICES	6,482,485	7,665,754	7,845,915
RENTALS-BUILDINGS	17,500	77,000	73,900
RENTALS-EQUIPMENT	94,000	92,300	126,975
TAXES LEVIED AGAINST OWN PROPERTY	12,600	12,600	12,600

Town Of Okotoks
2013 Approved Operating Budget
Revenues & Expenditures by Detail Object

	2011 Budget	2012 Budget	2013 Budget
INSURANCE	377,130	383,830	459,071
WATER LICENSE ACQUISITION	30,000	300,000	1,040,000
FRONTAGE TAX EXPENSE	217	150	
CONTRACTED & GENERAL SERVICES	8,922,655	10,664,016	11,680,953
PURCHASES-FEDERAL	2,204,700	2,302,265	2,541,500
PURCHASES-PROVINCIAL	25,300	26,500	32,200
PURCHASES-LOCAL GOVERNMENT	323,157	383,104	399,524
PURCHASES FROM GOVERNMENTS	2,553,157	2,711,869	2,973,224
SUPPLIES-STATIONARY	110,177	114,464	111,740
SUPPLIES-CLOTHING	52,050	50,300	52,600
SUPPLIES-JANITORIAL	47,965	48,730	48,475
SUPPLIES-MEALS/FOOD/COFFEE	30,360	35,900	37,000
SUPPLIES-FIRST AID	5,240	10,140	9,820
SUPPLIES-SAFETY CODE	1,000	500	100
SUPPLIES-GOODS FOR RESALE	41,000	40,000	46,367
SUPPLIES-OTHER GENERAL	79,380	85,140	74,320
SUPPLIES-FUEL/OIL	161,372	184,742	199,222
SUPPLIES-PARTS	376,419	438,540	413,130
SUPPLIES-EQUIP/FURN/TOOLS	315,290	535,950	404,249
SUPPLIES-FILTERS/PARTS	10,916	7,751	8,500
SUPPLIES-OTHER	6,800	6,800	2,000
SUPPLIES-CHEMICALS	30,250	31,250	33,100
SUPPLIES-GROUND MATERIALS	75,250	76,150	80,500
SUPPLIES-SAND/GRAVEL	15,000	15,000	15,000
SUPPLIES-SIDEWALK MATERIALS	70,600	87,450	80,600
SUPPLIES-HARDWARE	129,201	108,790	122,443
SUPPLIES-OTHER CONSTRUCTION	44,400	23,900	144,100
UTILITIES-WATER	43,098	51,938	63,207
UTILITIES-SEWER	37,031	47,180	47,253
UTILITIES-NATURAL GAS	546,490	566,103	571,128
UTILITIES-ELECTRIC	1,917,433	2,038,412	2,239,146
UTILITIES-REFUSE	13,884	12,978	8,793
MATERIALS, SUPPLIES & UTILITIES	4,160,606	4,618,108	4,812,793
BAD DEBTS			100
GRANTS TO ORGANIZATIONS/INDIVIDUALS	198,000	166,551	426,000
SUNDRY EXPENSES	11,000	11,000	25,500
OTHER EXPENDITURES	209,000	177,551	451,600
BANK/FINANCIAL CHARGES	51,100	50,970	51,530
DEBT RETIREMENT-INTEREST	1,311,890	1,375,431	1,363,185
FINANCING CHARGES	1,362,990	1,426,401	1,414,715
	31,670,648	34,491,640	37,179,640
EXCESS REVENUES OVER EXPENDITURES	(4,931,226)	(5,515,428)	(5,011,099)
LONG TERM DEBT PAYMENT	2,416,166	2,498,246	2,772,368
TRANSFER TO/FROM RESERVES	(191,496)	(180,262)	(788,571)
TRANSFERS TO/FROM CAPITAL FUND	2,676,556	3,167,444	2,997,302
TRANSFERS TO/FROM OTHER FUNCTIONS	30,000	30,000	30,000
CHANGE IN OPERATING FUND BALANCE	0	0	0
AMORTIZATION	6,136,705	7,165,054	7,124,823