

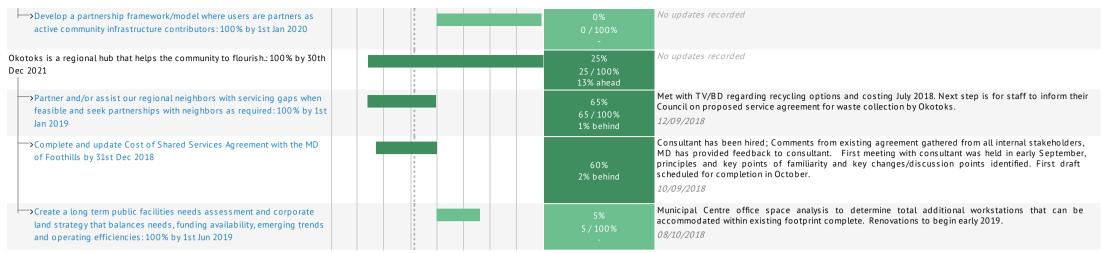
132

38%
INITIATIVES COMPLETION

TOWN OF OKOTOKS PLAN

1. PROVIDE QUALITY COMMUNITY INFRASTRUCTURE





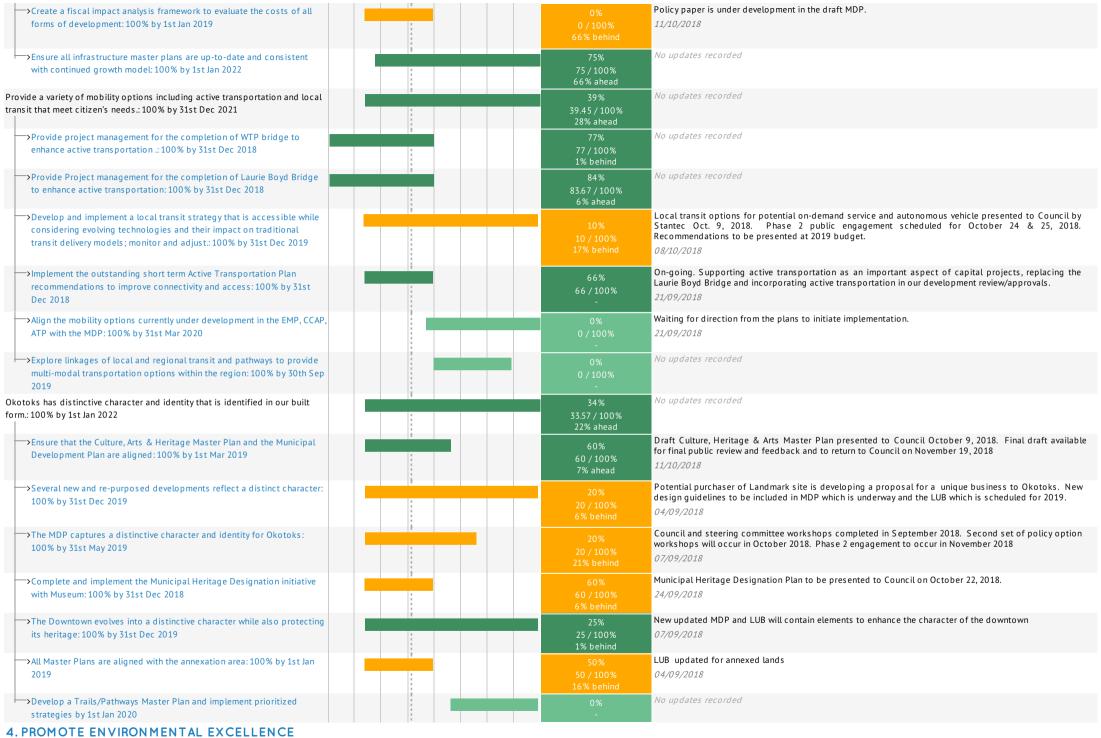
2. FOSTER ECONOMIC VITALITY

Initiatives	Q1'Q2'Q3'Q4'Q1'Q2'Q3'Q4	Current Completion	Updates
The downtown is a destination used by a wide range of people and for an ncreasing range of activities: 100% by 31st Dec 2021		16% 15.6 / 100% 4% ahead	No updates recorded
Renegotiate the Lion's Camground Lease: 100% by 30th Sep 2018		100% 100 / 100% -	A five year agreement has been executed. 09/10/2018
Develop strategies and associated budget for Downtown Revitalization in 2019: 100% by 1st Jul 2021		20% 20 / 100% 6% ahead	Downtown action plan was presented to SLT and budget was set aside for 2019 to implement short term projects and will be presented in 2019 budget. 07/09/2018
>Begin to Implement elements of the Urban Design Master Plan and create an inspiring public realm to enhance quality of life and drive the investment that attracts people to the downtown core more often: 100% by 31st Dec 2019		30% 30 / 100% 12% ahead	All elements are currently on track, and the elements within the MDP are underway as part of the development of that plan $04/09/2018$
Develop and implement strategies to attract the types of business that will make the downtown a destination more than once: 100% by 31st Dec 2019		6% 6 / 100% 7% behind	Land Use Bylaw amendments to accommodate craft breweries and distilleries approved by Council. 11/10/2018
Sap analysis on events currently offered by external groups: 100% by 31st Dec 2019		0% 0 / 100% 8% behind	No updates recorded
SGap analysis on events currently offered by the Town of Okotoks: 100% by 31st Dec 2019		0% 0 / 100% -	No updates recorded
>Develop an events strategy that links to our identity and balances the need to facilitate tourism with opportunities for the community to come together: 100% by 2nd Jun 2020		0% 0 / 100% -	No updates recorded
Our downtown and its activities reflects our identity and distinctive character: 100% by 16th Jun 2021		0% 0 / 100% -	No updates recorded
>Work with other business centres to establish Town of Okotoks identity: 100% by 1st Jan 2020		0% 0 / 100% -	No updates recorded
Contribute to an environment necessary for the business community to grow at a rate that is faster than residential growth.: 100% by 31st Dec 2019		17% 17 / 100% 9% behind	No updates recorded



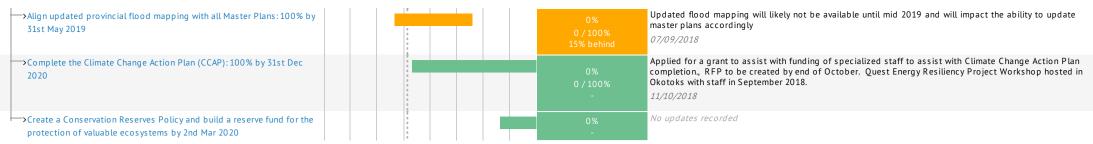
3 MANAGE COMMUNITY GROWTH

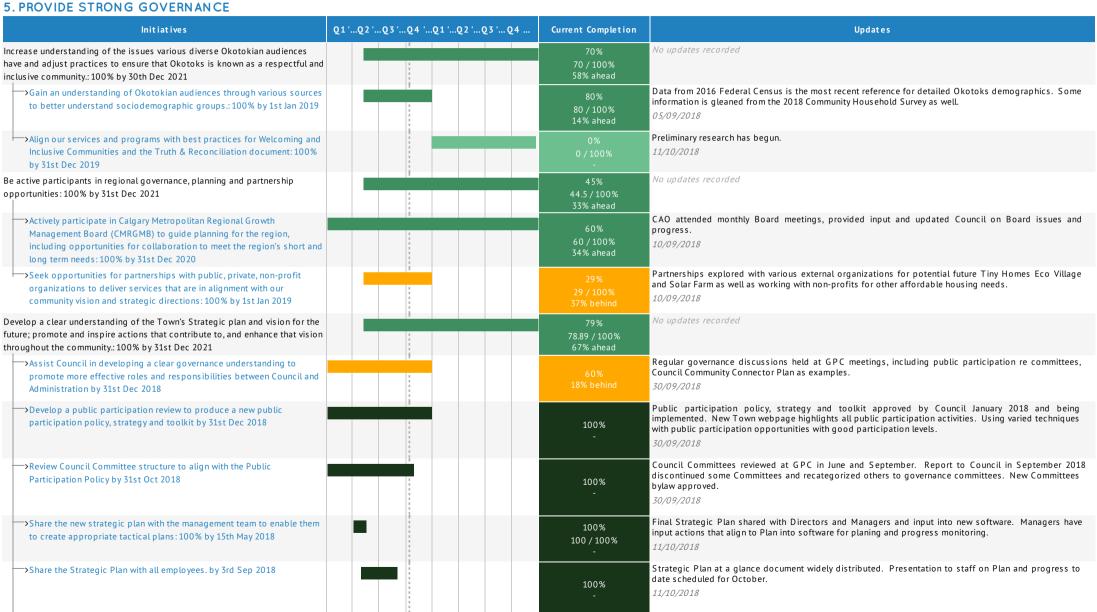
Initiatives	Q1'Q2'Q3'Q4 'Q1'Q2'Q3'Q4	Current Completion	Updates
Provide new innovative neighbourhoods that embrace complete neighbourhood design, including diversified housing options for all lifestyles at all stages of life.: 100% by 29th Dec 2021		29% 28.57 / 100% 17% ahead	No updates recorded
The MDP (Municipal Development Plan) will embrace complete neighborhood designs: 100% by 31st Dec 2019		25% 25 / 100% 14% behind	Council and steering committee workshops were completed in September 2018. Phase 2 of stakeholder engagement to occur in November 2018. 07/09/2018
New affordable housing options are offered: 100% by 31st Dec 2019		50% 50 / 100% 24% ahead	D'Arcy Ranch development offered duplexes with strong sales and a Habitat For Humanity duplex. Working on a potential tiny home eco village development in D'Arcy; 11/10/2018
Pilot innovative development on underutilized sites: 100% by 1st Jan 2019		20% 20 / 100% 46% behind	Multiple business centres are involved in the tiny home project, including Planning to assist with land use changes and other related processes. Preliminary discussions with new business owners for future development in downtown. 07/09/2018
Complete neighborhood principles are modelled within a new development: 100% by 31st Dec 2019		0% 0 / 100% 26% behind	No updates recorded
The Municipal Development Plan is innovative and reflective of strategic priorities: 100% by 31st May 2019		30% 30 / 100% 11% behind	MDP in initial phase f public participation. Policy choices being presented for public review. $11/10/2018$

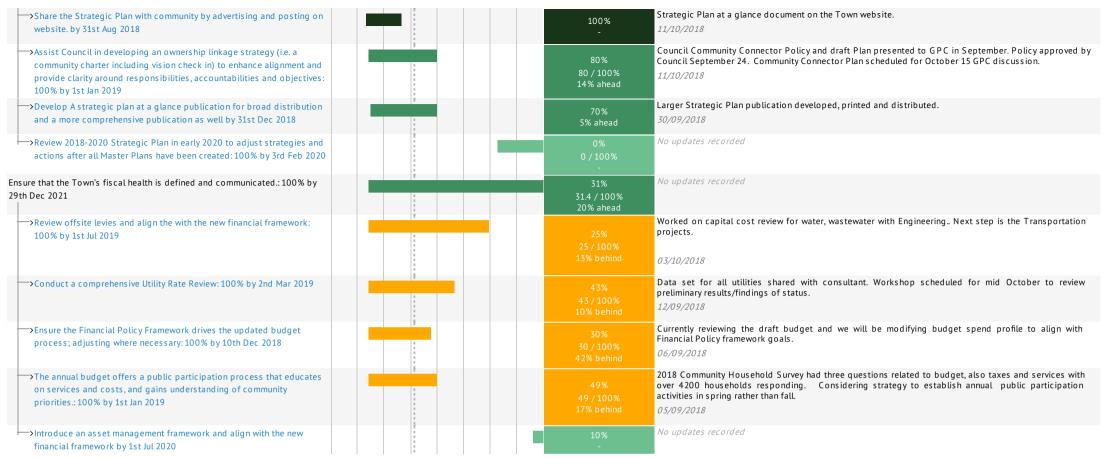


Initiatives	Q1'Q2'Q3'Q4 'Q1'Q2'Q3'Q4	Current Completion	Updates
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Promote and provide incentives for environmental related businesses to move and/or locate pilot projects in Okotoks: 100% by 30th Dec 2021	14% 13.75 / 100% 2% ahead	No updates recorded
Create opportunities to pilot environmental projects with public, private and non-profit partnerships: 100% by 1st Sep 2020		Town has formed partnership with Vagabond Tiny Homes, ATCO and CHMC to develop an innovative Tiny Home Eco Village. Formal agreements have yet to be signed. 10/09/2018
Make strategic capital Investment in infrastructure to incent innovative green-business/light industrial development/ employment centres: 100% by 1st Jan 2019		Consultant reviewing data to inform potential incentives for commercial servicing as part of Utility Costing Review. 12/09/2018
Capitalize on public, private and non-profit relationships to increase business and/or employment opportunities that are aligned with environmental identity: 100% by 1st Jan 2019		Several meetings with potential partners for environmental projects are being explored, including the tiny home eco village. 11/10/2018
Develop an aggressive strategy, including incentives, to attract environmental businesses to Okotoks: 100% by 31st Dec 2019		No updates recorded
Promote and provide incentives for new environmental initiatives for both residential and commercial: 100% by 31st Dec 2021	12% 12 / 100% -	No updates recorded
Create annual environmental incentive programs to attract and reward residential and commercial businesses for environmental excellence: 100% by 31st Dec 2020	12% 12 / 100% 2% behind	On track. 2019 Water Conservation Rebate Program and Xeriscape Pilot Program to be reviewed winter 2018/2019. ICI Sector work to be initiated after the consultant review of utility system and rates is completed in 2018. 06/09/2018
Expand on Okotoks' identity/reputation with new bold, innovative initiatives that demonstrate we are the leaders in environmental stewardship.: 100% by 29th Dec 2021	19% 19 / 100% 7% ahead	No updates recorded
Complete the Environmental Master Plan (EMP): 100% by 31st Oct 2018		Draft EMP completed. and presented to Council September 10. and 24 2018. Advertised for final public feedback for a 4 week period. To be presented to Council for final approval October 22, 2018. 06/09/2018
Focus energy on our identity as environmental leaders, bringing bold initiatives to Okotoks.: 100% by 31st Dec 2019		Council approved Okotoks submitting an expression of interest towards the Property Assessed Clean Energy Alberta Program (PACE) when it becomes available in Alberta on May 25 2018 01/10/2018
Align the MDP with the Environmental Master Plan (EMP) and Climate Change Action Plan (CCAP) to create synergy: 100% by 31st Dec 2019		The EMP is scheduled for final Council approval on October 22, 2018. Input has been provided during the MDP development and the draft plan shared with the MDP consultants and staff. 06/09/2018
Development of the tiny home eco-village community by 31st Aug 2020	35% 16% ahead	Initial site at Kinsmen Park unsupported. Alternative D'Arcy Ranch site being considered, and analysed for Council decision 10/09/2018
Reduce energy consumption in Town buildings and fleet: 100% by 31st Dec 2019	0% 0 / 100% 26% behind	LED lighting upgrade at Stockton Block are now completed also we received a rebate of \$2700 from the Alberta Government Energy Efficiency Program to off set some of the cost. 13/09/2018
Partnering with energy providers, explore long term energy generation options for Okotoks to increase self-sufficiency and reduce costs (e.g. solar, district energy, micro- generation, storage technologies): 100% by 31st Dec 2020		Exploring partnerships in community (co-op) solar PV generation. Initial meetings with external third parties (solar generation and land ownership) and potential funding organizations (MCACC) has occurred in spring-fall 2018. Initial discussions with AMSC regarding how renewable energy generation could be balanced with the Corporation's balanced energy load. Over winter 2018/2019, Administration will work with AUMA/AMSC to look at options for the potential creation of a community energy project. Exploring the potential to employ an energy expert(s) with AUMA funding to look at the feasibility of a community energy generation project. 26/09/2018

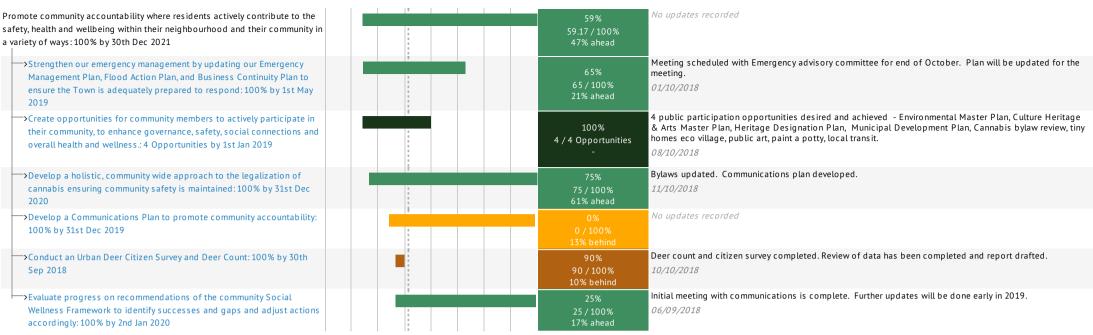






6 MAINTAIN A HEALTHY AND SAFE COMMUNITY

6. MAINTAIN A HEALTHY AND SAFE COMMUNITY Initiatives	Q1'Q2'Q3'Q4 'Q1'Q2'Q3'Q4	Current Completion	Updates
Develop strategies to incorporate the legalization of cannabis into Okotoks policies and practices to ensure a continued healthy and safe community.: 100% by 31st Dec 2021		86% 86.25 / 100% 74% ahead	No updates recorded
>Launch public participation for Cannabis legalization by 31st Aug 2018		100% -	Survey completed; what we heard report complete. 11/10/2018
Develop a communications plan for residents, visitors and business on the Okotoks cannabis model: 100% by 1st Jan 2019		70% 70 / 100% 4% ahead	Communications plan is complete for general announcement. General announcement and information shared with public: news release, website, social media and radio. 16/07/2018
Develop a holistic, community wide approach to the legalization of cannabis ensuring community safety is maintained: 100% by 31st Dec 2018		75% 75 / 100% 9% ahead	Bylaws have been approved by Council for; 1) Cannabis Consumption; 2) 2) Smoking and Vaping and 3) Community Standards Bylaw amended to include Nuisance Odors. 04/09/2018
Update policies and bylaws to incorporate cannabis legalization plans at the local level: 100% by 1st Jan 2019		100% 100 / 100% -	Bylaws have been approved by Council for; 1) Cannabis Consumption; 2) Smoking and Vaping, and 3) Community Standards Bylaw amended to include Nuisance Odors and 4) Land Use Bylaw 11/10/2018



Initiatives	Q1'Q2'Q3'Q4 'Q1'Q2'Q3'Q4	Current Completion	Updates
egularly review Town services and service delivery options to determine ustainable community service delivery and gain a better understanding of eeds vs wants: 100% by 29th Dec 2021		35% 34.73 / 100% 23% ahead	No updates recorded
Review utility contract value for service: 100% by 1st Jul 2018		100% 100 / 100% -	Review completed. Council approved transition of Utility management to direct control in Okotoks 2020. 10/07/2018
Review Foothills Centennial Centre foundation model and present options to Council by 1st Jul 2018		100% -	Report presented to Council in June 2018, Resolution from Council was to have the Town take overoperations of FCC on Jan 1 2019 18/07/2018
>Develop and implement a multiyear schedule to review service and service delivery options, prioritized based on cost, impact and regional growth plans, along with identified areas of interest for residents.: 100% by 31st Dec 2019		100% 100 / 100% -	Utility system review required Council decision to resume operation of water and wastewater utility. Utility to return to Okotoks in late 2019. Waste pilot project completed to test barriers and costs to new service delivery model for waste to move to a four day week. Foothills Centennial Centre reviewed and Council decision to become Town operated in 2019.
ERP Initiative: 100% by 1st Jan 2022		2% 2 / 100% 8% behind	Attending Aptean conference Sept 25-28, 2018 to gather information on current Finance systems. $05/09/2018$
>>Perform a IT security audit & security education campaign for all users: 100% by 31st Dec 2018		60% 60 / 100% 28% ahead	Overall on track anticipate all deadlines will be met 03/10/2018
>Development of I.T. Management & Governance Framework blocks completed: 100% by 31st Dec 2021		10% 10 / 100% 9% ahead	Working wih Info-Tech to complete first framework block in October 2018 05/09/2018
>Updated and formalized IT Business Continuity Plan: 100% by 1st May 2019		0% 0 / 100% -	No updates recorded

